

Actual 2005/06 £	RESOURCES, STAFFING, INFORMATION AND CUSTOMER SERVICES PORTFOLIO	Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
NET EXPENDITURE SUMMARY				
RESOURCES AND STAFFING				
177,713	Council Tax Benefit	235,530	198,400	171,420
970,906	Corporate Management	822,600	704,770	827,310
153,300	Performance Plan/Comprehensive Perf. Assessment	184,880	170,190	157,320
(117,014)	Land Charges	(113,770)	(113,860)	(125,110)
4,745	Treasury Management	4,750	4,710	5,010
77,236	Cost of NNDR Collection	62,170	58,160	39,290
168,925	Discretionary NNDR Relief	112,590	101,120	107,190
864,464	Cost of Council Tax Collection	804,840	728,030	829,530
1,124	Miscellaneous	200	2,200	200
INFORMATION AND CUSTOMER SERVICES				
20,946	Elections	119,160	125,650	136,610
89,344	Register of Electors	107,700	95,840	100,330
1,267,742	Democratic Representation	1,239,650	1,137,800	1,192,830
158,938	Public Relations, Library and Information	156,200	161,710	154,480
1,031	Conferences	3,630	0	3,720
<u>3,839,400</u>	NET EXPENDITURE carried to General Fund Summary	<u>3,740,130</u>	<u>3,374,720</u>	<u>3,600,130</u>

Analysis of Total Net Expenditure

443,511	Net Direct Costs	181,650	(144,170)	(74,290)
177,713	CT Benefit from Holding Account	235,530	198,400	171,420
(616,933)	Recharges to Housing Revenue Account	(384,440)	(327,090)	(368,410)
(597,358)	Recharges to other revenue accounts	(809,010)	(688,400)	(646,080)
4,400,647	Recharges from Staffing and Overheads Accounts	4,485,030	4,303,200	4,486,740
31,820	Recharge from PR, Library and Information	31,370	32,780	30,750
<u>3,839,400</u>		<u>3,740,130</u>	<u>3,374,720</u>	<u>3,600,130</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
BENEFITS HOLDING ACCOUNT				
ADMINISTRATIVE EXPENDITURE				
Supplies and Services				
4,137	Legal Fees	1,000	12,000	5,000
299	Miscellaneous	2,020	1,320	330
Central Departmental and Support Services				
1,024,292	Total services on previous departmental basis	1,138,570		
	Chief Officers and Central Services		39,250	49,270
	Finance and Support Services		1,062,040	1,074,750
	Planning and Sustainable Communities		500	0
<u>1,028,728</u>	TOTAL ADMINISTRATIVE EXPENSES	<u>1,141,590</u>	<u>1,115,110</u>	<u>1,129,350</u>
(375,460)	Government Grant Allocation	(480,240)	(558,170)	(622,060)
(163,055)	Fraud Incentive Government Grant	0	0	0
(3,199)	Magistrates Court Income	0	0	0
<u>487,014</u>	NET ADMINISTRATIVE EXPENSES	<u>661,350</u>	<u>556,940</u>	<u>507,290</u>
TRANSFER PAYMENTS				
Rent Rebates -				
8,077,467	National Scheme - Council Dwellings	8,525,100	8,334,100	8,752,800
31,891	Bed & Breakfast	65,000	3,000	3,000
33,241	Local (War Widows)	36,000	32,000	30,000
Council Tax Benefit				
4,059,049	National	4,208,000	4,336,800	4,640,400
13,160	Local (War Widows)	15,000	12,000	12,000
Rent Allowances				
6,099,102	National	6,372,100	6,774,200	7,457,300
12,288	Local (War Widows)	10,000	16,000	16,000
<u>18,326,198</u>	TOTAL TRANSFER PAYMENTS	<u>19,231,200</u>	<u>19,508,100</u>	<u>20,911,500</u>
(18,487,752)	Government Grant	(19,325,400)	(19,628,800)	(21,028,500)
<u>(161,554)</u>	NET TRANSFER PAYMENTS	<u>(94,200)</u>	<u>(120,700)</u>	<u>(117,000)</u>
NET ADMIN. & TRANSFER PAYMENTS borne by General Fund				
325,460		567,150	436,240	390,290
Recharge to Other Revenue Accounts				
(177,713)	Council Tax Benefits (to Portfolio Summary)	(235,530)	(198,400)	(171,420)
(83,687)	Rent Allowances (Housing General Fund)	(147,890)	(157,040)	(153,090)
Rent Rebates (Housing General Fund)				
(81,612)	Council Dwellings	(132,730)	(78,400)	(63,380)
(16,918)	Homelessness - Bed & Breakfast	(51,000)	(2,400)	(2,400)
34,470	Housing Revenue Account Subsidy limitation	0	0	0
<u>0</u>	NET ADMIN. & TRANSFER PAYMENTS	<u>0</u>	<u>0</u>	<u>0</u>

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CORPORATE MANAGEMENT				
EXPENDITURE				
Employees				
186,610	Pension Costs	106,460	106,460	106,530
342,822	Provision for Management Team Changes	0	0	0
153,000	Provision for Housing Team Changes	0	0	0
Transformation Project				
0	Business Process Review	124,000	24,000	67,000
0	Senior management	36,250	0	0
0	Project manager	50,000	0	0
0	Service First - Customer Satisfaction	0	0	15,000
0	Senior management-training and development	0	0	25,000
Supplies & Services				
32,418	Legal costs	0	230	0
67,902	Consultants	21,540	21,540	21,540
83,598	External Audit	86,980	93,650	96,000
32,999	Grant Claims	34,560	39,100	40,090
11,250	Bank Charges	12,420	10,000	12,500
0	Consultant costs (bank contract tender)	0	1,000	0
449	Advertising	620	300	620
0	Other	0	2,620	1,400
12,549	Subscription to Local Government Association	13,000	12,550	12,860
Central Departmental and Support Services				
594,547	Total services on previous departmental basis	611,890	0	0
	Chief Officers and Central Services		257,750	277,750
	Policy Performance and Partnerships		91,600	109,210
	Finance and Support Services		222,990	237,870
	Planning and Sustainable Communities		36,190	78,560
	Affordable Homes		6,300	8,170
	Health and Environmental Services		6,830	6,930
1,518,144	TOTAL EXPENDITURE	1,097,720	933,110	1,117,030
(547,238)	less recharge to Housing Revenue Account	(275,120)	(228,340)	(266,720)
0	BCE Grant	0	0	(23,000)
970,906	NET EXPENDITURE carried to Portfolio Summary	822,600	704,770	827,310

PERFORMANCE PLAN/COMPREHENSIVE PERFORMANCE ASSESSMENT

EXPENDITURE				
Supplies & Services				
Printing, Stationery and General				
60	Office Expenses	3,000	2,500	3,000
21,863	Consultation	11,000	14,000	12,000
0	Customer Satisfaction Survey	30,000	25,000	0
1,195	Benchmarking	1,280	1,280	1,310
18,390	External Audit	18,850	18,850	19,320
10,959	Inspection Fees	11,240	13,330	13,660
Central Departmental and Support Services				
100,833	Total services on previous departmental basis	115,510	0	0
	Chief Officers and Central Services		29,100	28,510
	Policy Performance and Partnerships		51,780	54,430
	Finance and Support Services		10,790	19,440
	Planning and Sustainable Communities		3,360	3,410
	Health and Environmental Services		4,200	4,240
153,300	INCOME	190,880	174,190	159,320
0	Recharges to other revenue accounts	(6,000)	(4,000)	(2,000)
153,300	NET EXPENDITURE carried to Portfolio Summary	184,880	170,190	157,320

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
LAND CHARGES				
EXPENDITURE				
Supplies and Services				
	Miscellaneous Expenses			
1,016	Legal	750	1,140	770
13,599	Insurance	13,470	13,010	13,570
76,223	County Council Search Fees	70,840	83,570	80,120
	Central, Departmental and Support Services			
276,492	Total services on previous departmental basis	297,790	0	0
	Chief Officers and Central Services		160,250	166,110
	Finance and Support Services		63,740	82,120
	Planning and Sustainable Communities		89,950	41,540
	Health and Environmental Services		5,480	5,660
<u>367,330</u>	TOTAL EXPENDITURE	<u>382,850</u>	<u>417,140</u>	<u>389,890</u>
INCOME				
(484,344)	Fees	(496,620)	(531,000)	(515,000)
<u>(117,014)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>(113,770)</u>	<u>(113,860)</u>	<u>(125,110)</u>
TREASURY MANAGEMENT				
EXPENDITURE				
Supplies and Services				
4,244	Bank Charges	4,220	4,220	4,300
	Central Departmental and Support Services			
24,356	Finance and Support Services	25,330	22,650	24,330
(23,855)	Less recharge to Housing Revenue Account	(24,800)	(22,160)	(23,620)
<u>4,745</u>	NET EXPENDITURE carried to Portfolio Summary	<u>4,750</u>	<u>4,710</u>	<u>5,010</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
COST OF COLLECTING NATIONAL NON DOMESTIC RATE				
EXPENDITURE				
Supplies and Services				
598	Bank Charges - Direct	620	700	700
1,299	Legal	2,850	3,330	2,920
976	Bailiffs	560	0	570
429	Miscellaneous	520	3,370	620
Central, Departmental and Support Services				
284,366	Total services on previous departmental basis	271,650	0	0
	Chief Officers and Central Services		1,590	1,940
	Finance and Support Services		268,850	263,010
<u>287,668</u>	TOTAL EXPENDITURE	<u>276,200</u>	<u>277,840</u>	<u>269,760</u>
INCOME				
(10,200)	Other Recoverable Charges	(8,790)	(11,920)	(14,400)
(200,232)	Recharge to Collection Fund	(205,240)	(207,760)	(216,070)
<u>77,236</u>	NET EXPENDITURE carried to Portfolio Summary	<u>62,170</u>	<u>58,160</u>	<u>39,290</u>
<u>168,925</u>	PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary	<u>112,590</u>	<u>101,120</u>	<u>107,190</u>
COST OF COUNCIL TAX COLLECTION				
EXPENDITURE				
Supplies & Services				
48,635	Bank Charges - Direct	54,710	49,500	49,000
20,212	Legal and Bailiffs Fees	23,370	22,800	23,960
Expenses				
2,534	Advertising	2,490	1,600	1,640
615	Other	4,000	4,000	4,100
Central Departmental and Support Services				
887,248	Total services on previous departmental basis	865,770		
	Chief Officers and Central Services		9,850	17,450
	Finance and Support Services		823,110	903,880
	Planning and Sustainable Communities		500	0
	Affordable Homes		2,560	0
<u>959,244</u>	TOTAL EXPENDITURE	<u>950,340</u>	<u>913,920</u>	<u>1,000,030</u>
INCOME				
(91,550)	Court Costs	(144,000)	(144,000)	(169,000)
0	Return of provision	0	(34,890)	0
(3,230)	Other Recoverable Charges	(1,500)	(7,000)	(1,500)
<u>864,464</u>	NET EXPENDITURE carried to Portfolio Summary	<u>804,840</u>	<u>728,030</u>	<u>829,530</u>
MISCELLANEOUS				
EXPENDITURE				
Supplies and Services				
Miscellaneous				
0	Asset revaluation	0	2,000	0
1,124	Other	200	200	200
<u>1,124</u>	TOTAL EXPENDITURE	<u>200</u>	<u>2,200</u>	<u>200</u>
INCOME				
0	Other	0	0	0
<u>1,124</u>	NET EXPENDITURE carried to Portfolio Summary	<u>200</u>	<u>2,200</u>	<u>200</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
ELECTIONS				
EXPENDITURE				
	Employees			
25	Wages	4,000	1,430	2,550
	Premises Related Expenses			
5,947	Rents	8,470	7,550	8,180
	Supplies and Services			
2,289	Materials	1,500	0	1,500
	Printing, Stationery and General			
22,570	Office Expenses	7,940	7,740	13,520
	Services			
40,264	Presiding Officer, Poll Clerks and Other Staff Fees	38,930	40,940	39,130
	Communications and Computing			
13,615	Postages / Delivery of Poll Cards	9,960	13,210	15,790
	Central, Departmental and Support Services			
64,022	Total services on previous departmental basis	53,010	0	0
	Chief Officers and Central Services		42,450	41,250
	Finance and Support Services		18,020	21,900
<u>148,732</u>	TOTAL EXPENDITURE	<u>123,810</u>	<u>131,340</u>	<u>143,820</u>
INCOME				
(127,786)	Reimbursement from Government/Other Councils	(4,650)	(5,690)	(7,210)
<u>20,946</u>	NET EXPENDITURE carried to Portfolio Summary	<u>119,160</u>	<u>125,650</u>	<u>136,610</u>
REGISTER OF ELECTORS				
EXPENDITURE				
	Employees			
0	Wages	0	0	5,900
	Supplies and Services			
	Printing, Stationery and General			
4,438	Office Expenses	5,520	6,690	6,000
21,318	Delivery and Return of Forms	38,640	38,760	39,610
	Miscellaneous Expenses			
12	Other	0	0	0
	Central, Departmental and Support Services			
65,584	Total services on previous departmental basis	65,640	0	0
	Chief Officers and Central Services		47,000	46,960
	Finance and Support Services		12,740	9,910
<u>91,352</u>	TOTAL EXPENDITURE	<u>109,800</u>	<u>105,190</u>	<u>108,380</u>
INCOME				
(2,008)	Sale of Registers	(2,100)	(2,100)	(2,150)
0	Government Contribution	0	(7,250)	(5,900)
<u>89,344</u>	NET EXPENDITURE carried to Portfolio Summary	<u>107,700</u>	<u>95,840</u>	<u>100,330</u>

Actual 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
DEMOCRATIC REPRESENTATION (exc. Elections)				
EXPENDITURE				
	Supplies and Services			
0	Furniture and Equipment	200	200	200
	Printing, Stationery and General			
970	Office Expenses	2,050	1,500	1,540
	Communications and Computing			
1,708	Postage	2,550	2,550	2,650
6,000	Computer Equipment, Software and Services	6,500	6,500	6,660
	Expenses			
5,232	Computers for Members	8,000	8,000	8,200
1,718	Seminars & Courses	5,700	6,700	5,850
0	Member Mentoring/Leadership Academy	0	8,310	8,310
342,259	Members Allowances	349,480	345,000	353,630
	Members Travelling, Subsistence			
34,530	and Refreshments	25,000	25,000	25,630
2,090	Civic Expenditure Allowance	2,090	2,090	2,150
	Miscellaneous Expenses			
0	Standards Budget	0	30,000	75,000
1,037	Insurance	1,030	910	910
1,566	Other	1,800	1,800	1,850
31,820	Central Support Services - Library/Information	31,370	32,780	30,750
	Central, Departmental and Support Services			
686,037	Total services on previous departmental basis	642,930	0	0
	Chief Officers & Central Services		104,190	98,490
	Policy, Performance & Partnerships		4,730	4,920
	Finance & Support Services		373,880	379,960
	Planning & Sustainable Communities		58,590	61,150
	Health & Environmental Services		50,090	52,590
233,784	Administrative Buildings	240,070	156,380	157,270
<u>1,348,751</u>	TOTAL EXPENDITURE	<u>1,318,770</u>	<u>1,219,200</u>	<u>1,277,710</u>
	INCOME			
0	BCE Bid	0	(8,310)	(8,310)
(699)	Sale of Minutes	(600)	(500)	(500)
(80,310)	Recharge to Housing Revenue Account	(78,520)	(72,590)	(76,070)
<u>1,267,742</u>	NET EXPENDITURE to be recharged to Services	<u>1,239,650</u>	<u>1,137,800</u>	<u>1,192,830</u>

Actuals 2005/06 £		Estimate 2006/07 £	Revised 2006/07 £	Estimate 2007/08 £
	PUBLIC RELATIONS, LIBRARY & INFORMATION			
	EXPENDITURE			
	Supplies and Services			
97,256	Newsletters	109,920	93,510	95,550
161	Other	1,030	1,030	1,060
	Central, Departmental and Support Services			
159,086	Total services on previous departmental basis	156,870	0	0
	Chief Officers and Central Services		3,780	0
	Policy Performance & Partnerships		130,070	134,790
	Finance and Support Services		28,640	17,470
	Planning & Sustainable Communities		1,430	1,500
<u>256,503</u>	TOTAL EXPENDITURE	<u>267,820</u>	<u>258,460</u>	<u>250,370</u>
	INCOME			
(60,369)	Advertising and Sponsorship	(75,000)	(52,350)	(56,170)
(5,376)	Recharges to Other Revenue Accounts	(5,250)	(11,620)	(8,970)
<u>190,758</u>	NET EXPENDITURE	<u>187,570</u>	<u>194,490</u>	<u>185,230</u>
(31,820)	Less Recharge to Democratic Representation	(31,370)	(32,780)	(30,750)
<u>158,938</u>	NET EXPENDITURE carried to Portfolio Summary	<u>156,200</u>	<u>161,710</u>	<u>154,480</u>
	CONFERENCES			
	EXPENDITURE			
1,031	Miscellaneous	3,630	0	3,720
<u>1,031</u>	NET EXPENDITURE carried to Portfolio Summary	<u>3,630</u>	<u>0</u>	<u>3,720</u>